

Brookings-Dartmouth Collaborative

The collaborative between The Dartmouth Institute for Health Policy & Clinical Practice and the Engelberg Center for Health Care Reform at Brookings began in 2007 in an effort to bridge the gap between health care research, policy, and implementation. The first joint project is focused on developing and implementing Accountable Care Organizations.



Elliott S. Fisher, MD, MPH
 Director of Policy and Population Health
 The Dartmouth Institute for Health Policy and Clinical Practice

Elliott S. Fisher is Professor of Medicine and Community and Family Medicine at Dartmouth Medical School and Director of the Center for Health Policy Research within the Dartmouth Institute for Health Policy and Clinical Practice.

Dr. Fisher received his undergraduate and medical degrees from Harvard University and completed his residency in internal medicine at the University of Washington, where he also was a Robert Wood Johnson Clinical Scholar and received a Master's in Public Health. At Dartmouth, he was a founding director and is now Senior Associate of the VA Outcomes Group and is the Principle Investigator for the Dartmouth Atlas of Health Care. His research focuses on exploring the causes of the two-fold differences in spending observed across U.S. regions and health care systems -- and the consequences of these variations for health and health care. His work demonstrating that higher spending regions and health systems do not achieve better outcomes or quality has had a major impact on current thinking about health care and health care reform. He has served on the National Advisory Council of the Agency for Healthcare Research and Quality (AHRQ) and is a member of the Institute of Medicine.



Mark B. McClellan, MPA, MD, PhD
 Director, Engelberg Center for Health Care Reform
 Brookings Institution

Dr. McClellan became the Director of the Engelberg Center for Health Care Reform at the Brookings Institution in July 2007 and is also the Leonard D. Schaeffer Chair in Health Policy. A medical doctor and economist, Dr. McClellan works on promoting high-quality, innovative and affordable health care.

Dr. McClellan has a highly distinguished record in public service and academic research. He is the former administrator for the Centers for Medicare and Medicaid Services (2004-2006) and the former commissioner of the Food and Drug Administration (2002-2004). He also served as a member of the President's Council of Economic Advisers and senior director for health care policy at the White House (2001-2002). In these positions, he developed and implemented major reforms in health policy.

Dr. McClellan was also an associate professor of economics and associate professor of medicine (with tenure) at Stanford University, from which he was on leave during his government service. He directed Stanford's Program on Health Outcomes Research and was also associate editor of the *Journal of Health Economics*, and co-principal investigator of the Health and Retirement Study (HRS), a longitudinal study of the health and economic status of older Americans. His academic research has been concerned with the effectiveness of medical treatments in improving health, the economic and policy factors influencing medical treatment decisions and health outcomes, the impact of new technologies on public health and medical expenditures, and the relationship between health status and economic well being. He has twice received the Kenneth J. Arrow Award for Outstanding Research in Health Economics.



John M. Bertko, F.S.A., M.A.A.A.
Visiting Scholar
Brookings Institution

John Bertko is currently Adjunct Staff at RAND, a Visiting Scholar at the Brookings Institution and the retired Chief Actuary of Humana Inc., where he managed the corporate actuarial group and directed work by actuarial staff for Humana's major business units, including developing Part D, Medicare Advantage and consumer-driven health care products. He has extensive experience with risk adjustment and has served in several public policy advisory roles. He currently serves on the Medicare Payment Advisory Commission (MedPAC) and on the panel of health advisors for the Congressional Budget Office. He served the American Academy of Actuaries as a board member from 1994 to 1996 and as vice president for the health practice council from 1995 to 1996. He is a Fellow of the Society of Actuaries and a Member of the American Academy of Actuaries. He has a B.S. in mathematics from Case Western Reserve University.

Steven M. Lieberman, M.Phil, M.A.
Visiting Scholar
Brookings Institution

After retiring from the Federal government in 2004, Steve has worked as a health care consultant focusing on quantitative analysis, policy analysis, strategic advising and product development for a diverse array of health care clients. As a Senior Advisor to the Administrator in 2004, Steve led implementation of the new Medicare drug benefit at the Centers for Medicare and Medicaid Services (CMS). From 1999 to 2004, Steve led the health staff at the Congressional Budget Office (CBO), serving as Assistant Director and Executive Associate Director. Between 1992 and 1999, Steve served as the Vice President for Marketing and for Government Programs at a publicly-traded HMO, directed managed care and other operations for a major academic health center, founded a venture-capital funded company, and consulted with a variety of health care clients. From 1976 to 1992, Steve worked at the White House Office of Management and Budget (OMB), serving for 7 years as Chief of the Health Financing Branch and for 2 years as a (career) Assistant Director.

He is on the Board of CareCore National, LLC, a radiology benefits management company, a Visiting Scholar at the Brookings Institution and a member of the National Academy of Social Insurance, as well as a member of the 2006—2007 Technical Panel of the Social Security Advisory Board. Steve has a B.A. and M.Phil. from Yale University, as well as an M.A. from the University of California, Berkeley.



S. Lawrence Kocot, MPA, JD, LLM
Deputy Director, Engelberg Center for Health Care Reform
Brookings Institution

An expert in health care policy, Larry Kocot is presently examining the challenges of access, quality and financing that face the U.S. health care system.

Larry previously served as a senior advisor to the Administrator of the Centers for Medicare & Medicaid Services (CMS) at the U.S. Department of Health and Human Services. In this capacity, he was involved in a wide range of health care policy issues and operations related to Medicare and Medicaid. Notably, Larry was a key member of the management and operations team responsible for pharmaceutical, pharmacy, and pharmacy benefit management (PBM) issues, including the national launch and operation of the Medicare Prescription Drug Benefit.

Prior to his government service, Larry spent nearly a decade at the National Association of Chain Drug Stores (NACDS), where he was senior vice president and general counsel responsible for federal and state legislative, regulatory, policy and legal issues. Before joining NACDS, Larry was active in the management of small businesses, including a start up PBM and a management and legal consulting company. He was also vice president and general counsel to a pharmacy data and technology company. Before practicing law with Akin, Gump, Strauss Hauer and Feld, Larry served as a fellow at the Center for Strategic and International Studies (CSIS) where he participated in a wide range of policy studies.

Larry also serves as a member of Virginia's Commonwealth Health Research Board (CHRB); he was appointed by Virginia Governor Mark R. Warner and reappointed by Virginia Governor Tim Kaine.



Julie L. Lewis
Health Policy Director
The Dartmouth Institute for Health Policy and Clinical Practice

Julie Lewis manages the health policy team at TDI, which focuses on payment reform, quality improvement in the delivery system, and population health measurement.

Prior to joining TDI, Ms. Lewis was the Associate for Quality Programs at the American College of Surgeons (ACS) Division of Advocacy & Health Policy in Washington, DC, where she served as lead staff in the development of the Perioperative Care Performance Measure Set, Surgical Quality Alliance, and ACS Patient Safety & Quality Improvement Committee. Previously, Ms. Lewis held various positions in the U.S.

House of Representatives for the Speaker of the House, Congresswoman Nancy Pelosi. While on Capitol Hill, Ms. Lewis worked on many domestic issues for the Speaker, including healthcare, banking and finance, education, and women's issues.

Ms. Lewis holds a bachelor's degree in political science from Augustana College and is currently a masters in business administration candidate at the Tuck School of Business at Dartmouth College.

Aaron McKethan, PhD
Research Director, Engelberg Center for Health Care Reform
Brookings Institution

Aaron McKethan is a research director at the Engelberg Center for Health Reform at the Brookings Institution where he manages the Center's work on state health reform.

This effort seeks to assist states by identifying and analyzing a range of approaches to improve health care quality and efficiency and expand affordable coverage options. Dr. McKethan was previously at the Lewin Group where he focused primarily on state health reform, Medicaid financing issues, value-based purchasing, and consumer-directed health care. He is currently assistant professorial lecturer of health policy in the Department of Health Policy at the George Washington University Medical Center, School of Public Health and Health Services.

He received his Ph.D. in Public Policy Analysis from the University of North Carolina at Chapel Hill, where he also received a Bachelor of Arts in political science.

Kristina Hanson Lowell, PhD
Research Director, Engelberg Center for Health Care Reform
Brookings Institution

Kristina Lowell manages Center projects in the areas of drug safety, health information technology, and health insurance coverage.

Prior to joining Brookings, Dr. Lowell was a senior analyst in the Office of Policy at the Centers for Medicare & Medicaid Services, where she managed analyses of the Medicare prescription drug benefit and served as a liaison between the Office of the Administrator and other parts of the agency on analyses related to the Medicare prescription drug benefit. Previously, she was a Senior Research Manager at Harris

Interactive, where she managed large-scale quantitative and qualitative health policy studies of issues concerning individuals with chronic conditions and disabilities, elderly and low-income populations, health-care providers, federal and state legislators, and other key policymakers. Dr. Lowell was also a Senior Policy Analyst at the Henry J. Kaiser Family Foundation, focusing on Medicare and disability policy.

Dr. Lowell has served as an Instructor at Harvard College and as a Teaching Fellow at the John F. Kennedy School of Government and the Harvard School of Public Health. She is a graduate of Yale University and earned her doctorate degree in Health Policy from Harvard University.



Emily Carnahan
Health Policy Fellow
The Dartmouth Institute for Health Policy and Clinical Practice

As a Health Policy Fellow, Emily Carnahan is studying issues in delivery system reform and population health measurement. Prior to joining TDI, she held internships at the AIDS Foundation of Chicago and American Cancer Society, and organized a Chicago Workshop on Health Policy through the Roosevelt Institution.

Ms. Carnahan graduated from Northwestern University in 2008 with a bachelor's degree in Economics and Global Health.

Mark Shepard
Research Assistant, Engelberg Center for Health Care Reform
Brookings Institution

Mark Shepard studies delivery reform and health insurance coverage expansion options, with a focus on improving the modeling of these initiatives. Prior to joining Brookings, Shepard served as a research assistant at the National Bureau of Economic Research in Cambridge, Massachusetts. He graduated from Harvard University in 2008 with a bachelor's degree in Applied Math.

